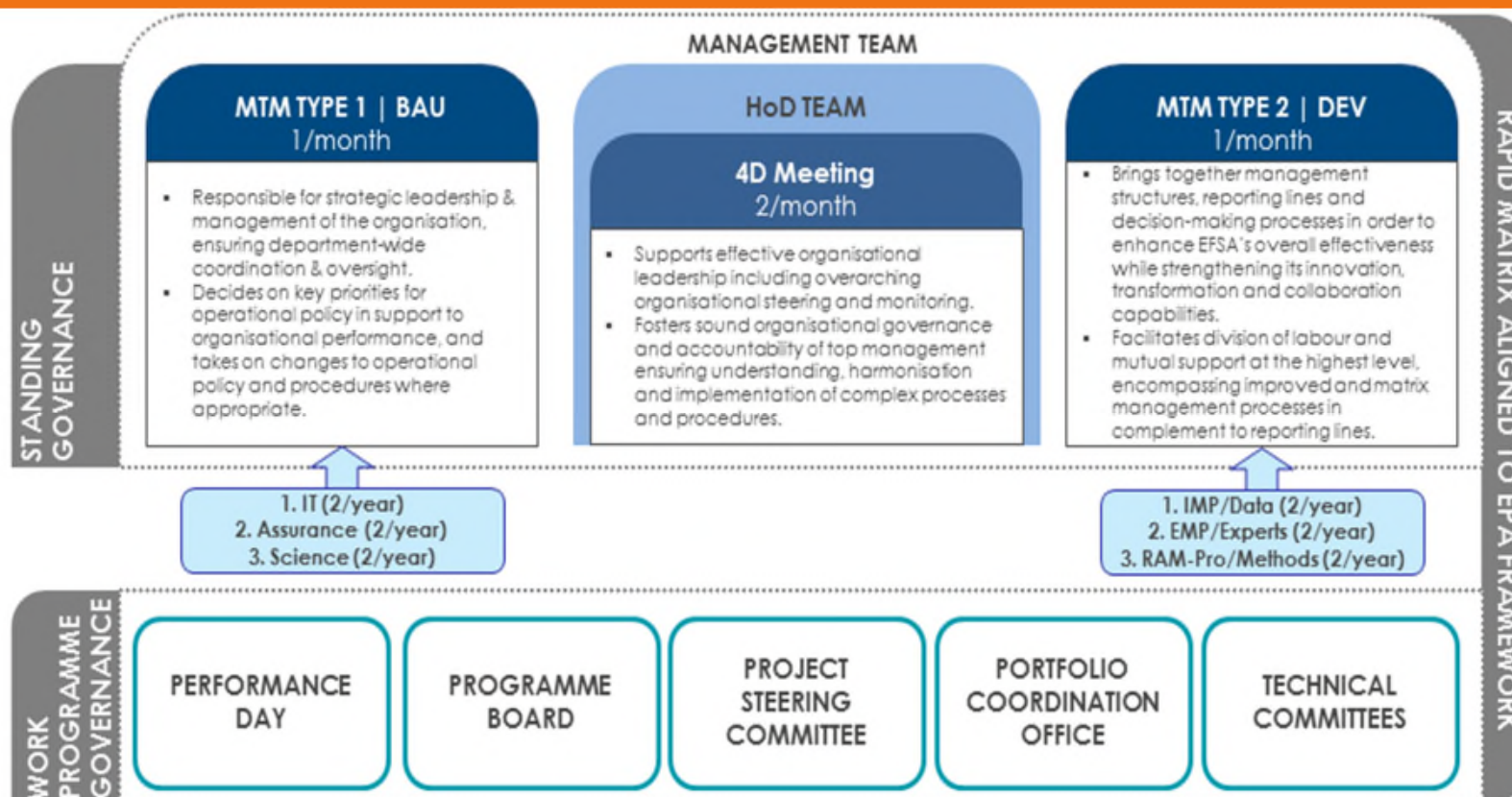




# Governance of EFSA's Scientific Activities

Management Board Meeting  
20 June 2018

## Governance | Decision-Making Framework (DMF)



# Opportunities

Adapting the governance of scientific activities to the new EFSA Decision Making Framework (DMF) adopted in 2017

## PROCESSES

- Top-down steering mechanisms to match bottom-up ideation/proposal process
- Integrating the governance approach for DEV and BAU activities
- Refining process and timeline to define the portfolio of scientific activities
- Integrating the newly created Risk Assessment Methodology Programme (RAM-Pro)
- Clarifying the decision making and accountability for the Science portfolio

## STRUCTURES

- Adapting existing decision bodies/meetings to the new governance processes
- Strengthening the role of HoUs in scientific governance

# Changes in the Governance model

## STRUCTURES

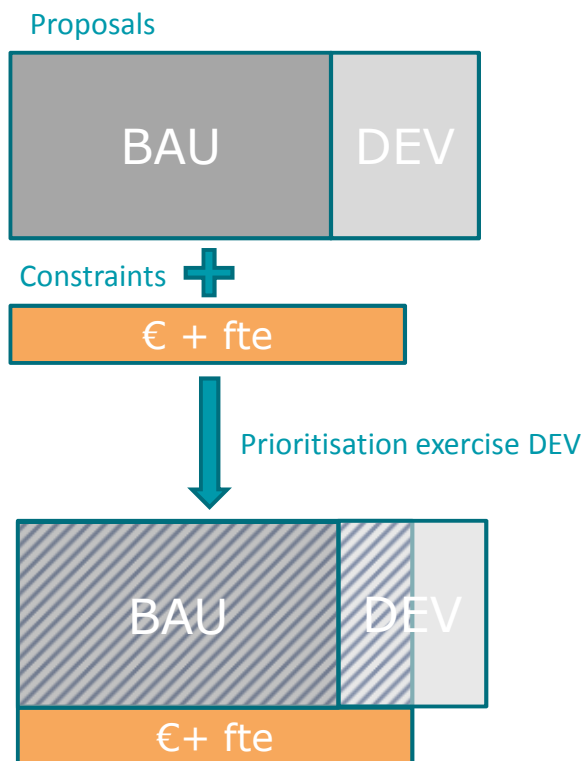
- Creation of Science Council
  - Senior Management
  - Dedicated to EFSA scientific strategy
- Creation of 4D+
  - Heads of Department
  - Decision making body for portfolio definition/adaption
- Refocusing of the Joint Science Meeting (JSM)
  - Heads of Units and Programme Leaders
  - Purely scientific discussion forum
  - Operational discussions moved to newly created joint REPRO-RASA Management Team Meeting

# Changes in the Governance model

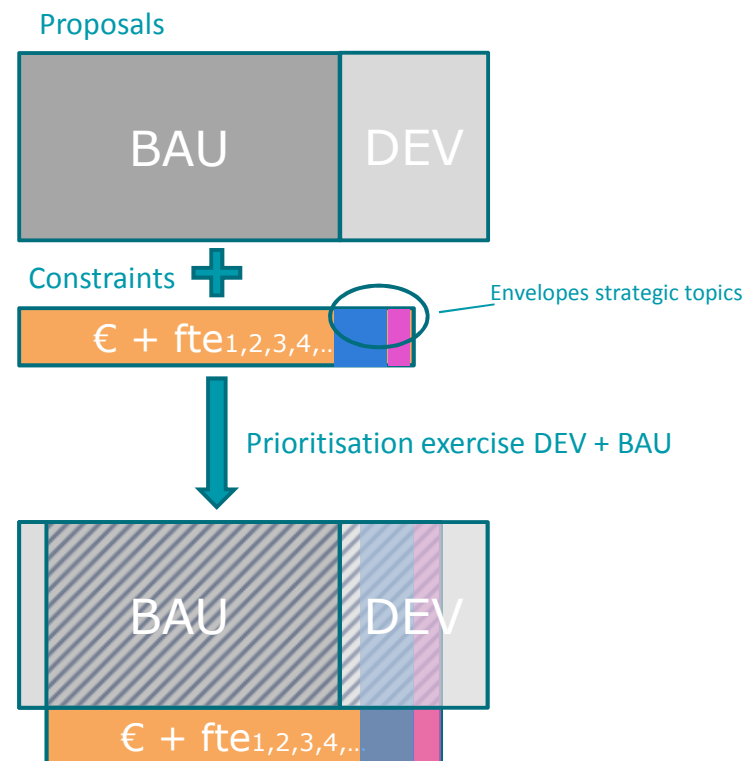
## PROCESSES

- Extension of the scope of the Project Coordination Office (PCO)
  - Monitoring crosscutting issues, G&P execution, type of resource availability and allocation optimisation
- Refinement of the portfolio definition and prioritisation process
  - Alignment with budget preparation steps
  - Introduction of the new Risk Assessment Methods Programme (RAM-Pro) in the portfolio definition process

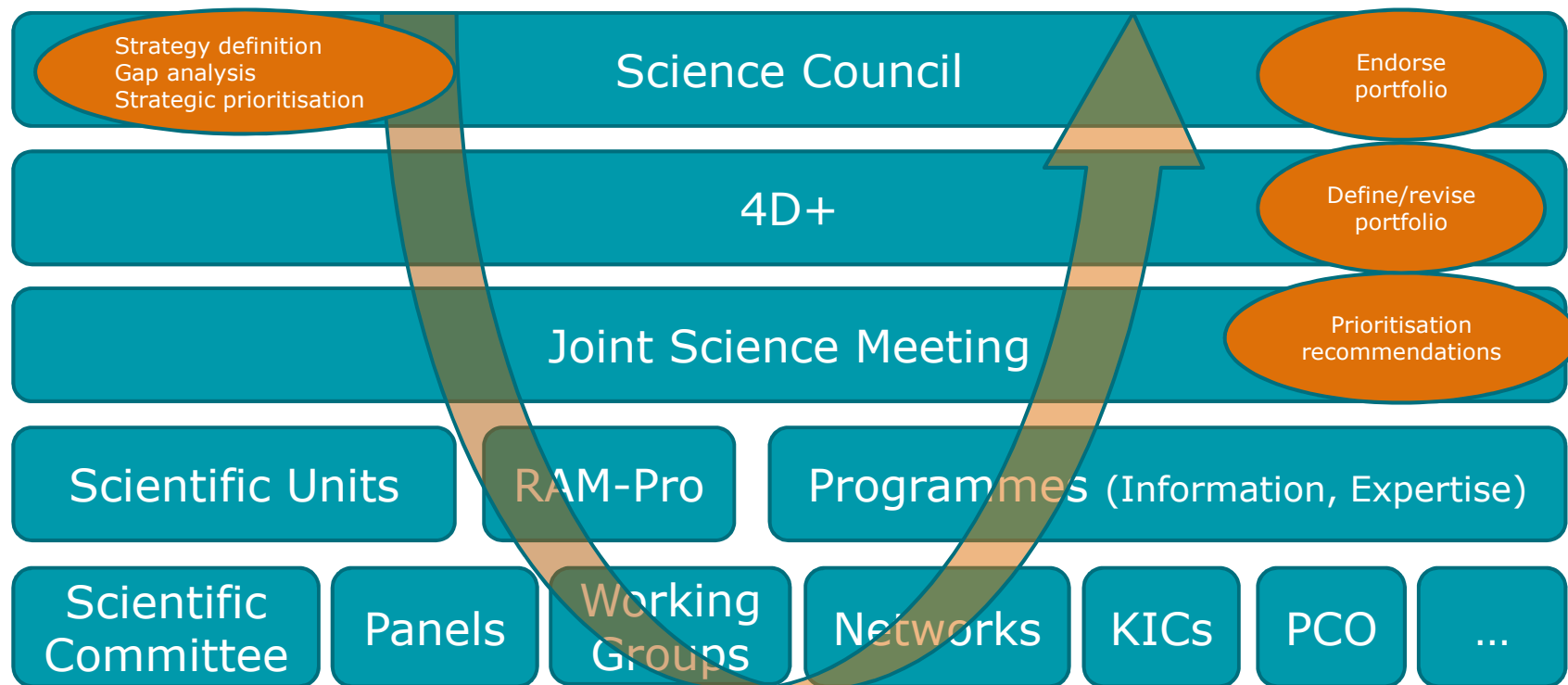
## Previous



## New



# Top Down – Bottom Up



## Implementation – *by end of Q2 2018*

- Adapting EFSA Decision Making Framework with adapted/new Terms of Reference for:
  - Science Council, JSM, PCO and 4D+
- Piloting of additional tasks PCO
- New templates for projects scoping documents and charters
- Piloting refined portfolio definition process
- Adapting the operation of the JSM



## Implementation – next steps

- Adapting quality documents (SOP,WIN) *by Q4 2018*
- Integrating Knowledge and Innovation Communities (KICs) and Event Governance in overall science governance framework *by Q4 2018*
- Communication and Change Management *Q3 of 2018*