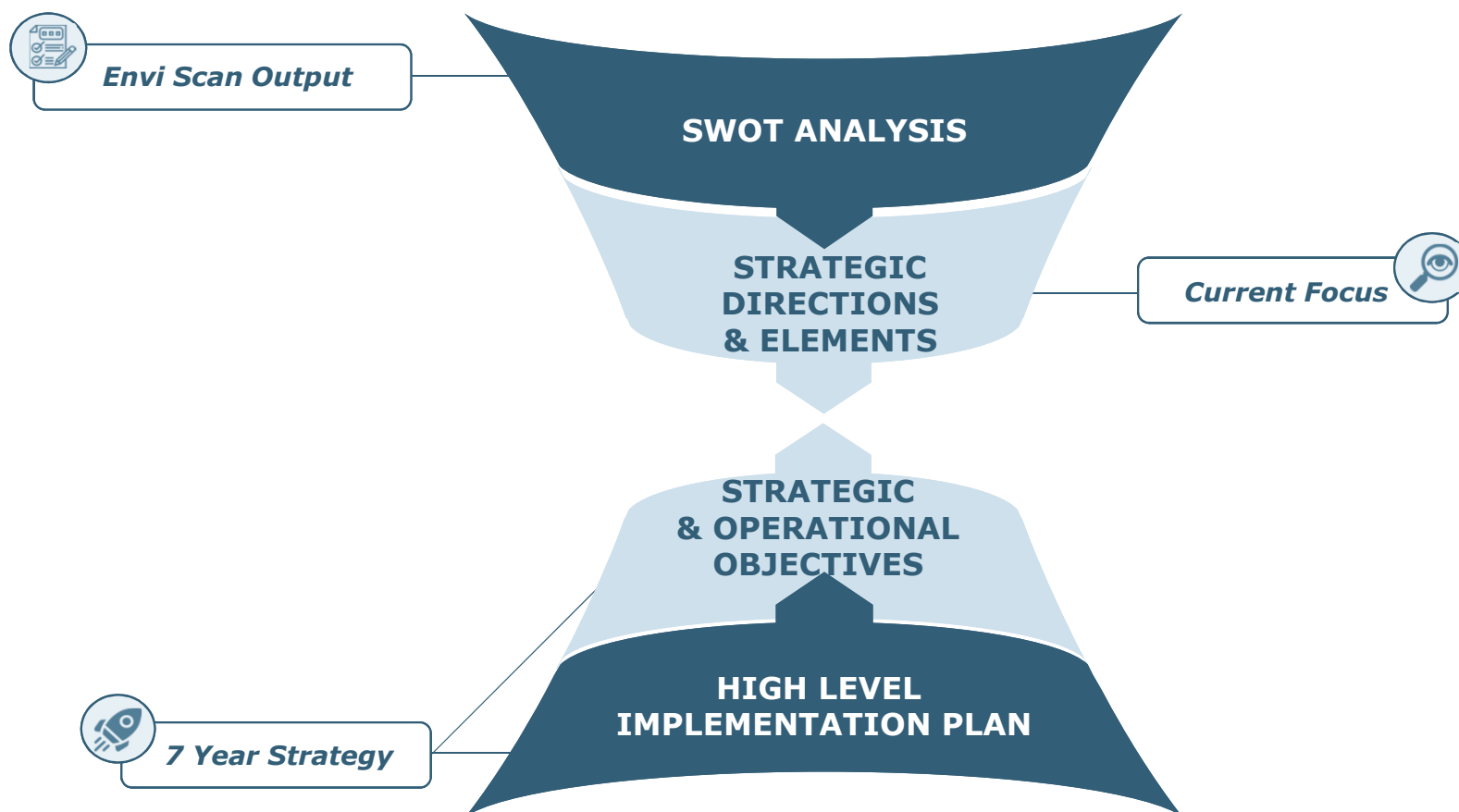


*Management Board Public Session 18<sup>th</sup> December*

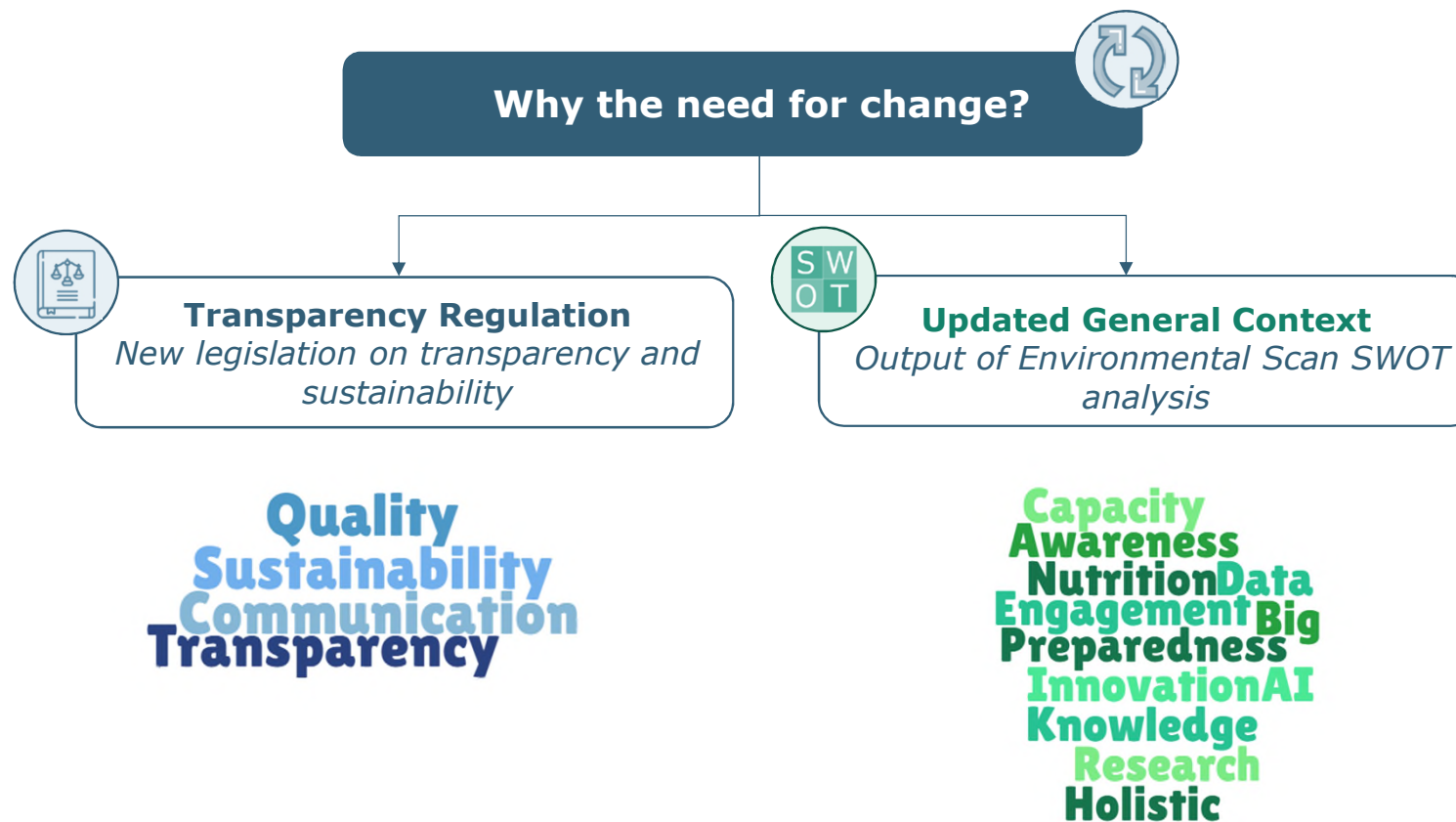
# ***2027 Strategy Definition***

Following the Environmental Scanning phase, EFSA's **2027 Strategy Definition Process** has officially started and is broken down into the following **3 phases**:





EFSA's **Strategic Foundation** is a set of elements that **provide direction and purpose** to day-to-day activities, planning and monitoring.



## Mission

*EFSA maintains the safety of the food chain from farm to fork. We help to protect public, animal and plant health and the environment.*

*We do so by delivering objective, trustworthy scientific advice to policy-makers in an open dialogue with the public.*



## Vision

*Safe food for a sustainable future.*



## Values

### Excellence

*We deliver high quality, innovative scientific advice and compelling communications.*



### Independence

*We ensure that our experts, methods and data are free from any undue influence.*



### Openness

*Our work is accessible and understandable, guided by the principles of transparency, and maintaining an open dialogue with all interested parties.*



### Accountability

*We serve the public interest, delivering added value through our work, and using effectively and responsibly.*



### Cooperation

*We embrace collaboration, building partnerships in the EU and globally for mutual benefit.*

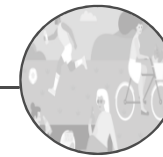


Organizational  
Description

EFSA's **Strategic Directions** are **3 overarching goals** that will be used to evolve the current 5 Strategic Objectives:

**1**

**Strengthen citizens trust in regulatory science**  
*(The Future of Society & Communication)*



**2**

**Deliver fit for purpose scientific advice**  
*(The Future of Food Safety & Risk Assessment)*



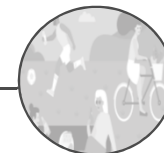
**3**

**Contribute to the EU's "sustainable farm to fork" strategy**  
*(The Future of Knowledge, People, Data & Funding)*



## Strengthen citizens trust in regulatory science

*(The Future of Society & Communication)*



1. Broadened engagement with interested parties, based on principles of openness and transparency
2. Effective, tailored communication that meets the needs of target audience groups and keeps pace with the evolving information ecosystem
3. Coherent and evidence-based approach to engagement and communication, across actors in the risk analysis process

## 2

**Deliver fit for purpose scientific advice**  
(The Future of Food Safety & Risk Assessment)



**SWOT Analysis**

**"Why?"**

Nutrition Dietary  
Benefit Technologies  
**Engagement**  
**Collaboration**  
Preparedness  
Guidelines Sustainability  
Food Data **Holistic** Safety  
Assessment  
Invest Diseases



**Strategic Direction  
Elements**

1. Contribution to Sustainable Development Goals with (extended/integrated/holistic) assessments
2. Consolidation and implementation of new risk assessment tools and methods
3. Deliver risk assessment with the expected scientific value
4. Capacity for identification of emerging risks (Foresight and horizon scanning capacity)



3

**Contribute to the EU's "sustainable farm to fork" strategy**  
(The Future of Knowledge, People, Data & Funding)



**SWOT Analysis**

**"Why?"**

Word cloud containing terms: Alliance, Expertise, Training, Strategy, Building, Big Data, Assessment, Sustainability, Holistic, Capacity, Knowledge, Partnership, Interoperability, Transparency, Cooperation, Funding, sharing.



**Strategic Direction  
Elements**

1. Align strategies, resources and research agendas for the achievement of the common Sustainable Development Goals and the new EU Green Deal
2. Maximise access to and use of available data via strengthened interoperability, and the exploitation of big data via computational analytics
3. Enhance EFSA's cognitive capital and optimize the production and management of knowledge

# Next Steps



## March MB: Consultation of *Draft* 2027 Strategy

### Containing:

- **Staff** consultation on to-be **values**
- **Scientific Committee** and **Advisory Forum** consultation on **Strategic Directions**
- **General Context** text updated (*SWOT Analysis*)
- **Evolution** of current **Strategic Objectives** + **Operational Objectives** *Proposal*



## June MB: Endorsement of *Final* 2027 Strategy

### Containing:

- **Public and targeted consultation (AF, SC)** on **draft strategy documents**