

2027 Strategy Definition

Trusted science for safe food



1

Presentation and discussion for adoption of the EFSA 2027 Strategy - 40 minutes

- Endorsement of Public Consultation technical report

2

Presentation and discussion on the approach towards the new Performance Framework - 20 minutes

Mission

EFSA contributes to safety in the food chain from farm to fork. We protect human life and health, taking account of animal health and welfare, plant health and the environment.

We deliver independent scientific advice to policy makers, through cooperation with our partners, and in an open dialogue with society.

Who we work with

Individual experts and competent organisations are our main knowledge partners. To nurture these relations we cooperate intensively with Member States risk assessment organisations via the Advisory Forum, the National Focal Points and our Scientific Networks. Likewise, we work with other EU agencies, international organisations and risk assessors in third countries to increase outreach and joint food safety impact. EU citizens are the ultimate beneficiaries of our work: we engage with them and our stakeholders through a multitude of platforms and fora.

Vision

Ensuring safe food and contributing to sustainable food systems through independent and trustworthy scientific advice.

Who we are

We are an agency of the European Union set up in 2002 to serve as an impartial source of scientific advice to risk managers and to communicate on risks associated with the food chain. We cooperate with interested parties to promote the coherence of EU scientific advice. We provide the scientific basis for laws and regulations to protect European consumers from food-related risks – from farm to fork.

How we work

The core of our activities is to collect, appraise and integrate scientific evidence to answer questions about risks. The outcome of our work is scientific advice to risk managers, jointly produced by independent experts and EFSA staff. Everything we do is guided by our values of Excellence, Independence, Openness, Accountability and Cooperation. The transparency of our processes together with our engagement activities allows for interested parties to scrutinise our work and interact with us in an open dialogue on equal terms. We communicate about risks in the food chain independently and in a way that meets the needs of our audiences. Together with our Member States partners we build the European Food Safety knowledge ecosystem, ensuring safe food as the basis for healthy diets and sustainable food systems.

Values

Organizational Description

Excellence

We deliver rigorous and reliable risk assessments, building on the latest scientific advancements. We communicate to meet the needs of our different audiences.

Independence

We ensure impartiality of our scientific outputs. Staff and experts, free of conflicts of interests, analyse data and apply methods objectively. Group decision-making allows for diversity and review among peers.

Openness

Our risk assessments and communications are accessible and understandable. They are produced via transparent processes, enhanced by an open dialogue with all interested parties.

Accountability

We serve the public interest, working to deliver improvements in food safety from farm to fork. We use resources effectively, responsibly and sustainably.

Cooperation

We see collaboration as the only way to master the complexities of the future. We invest in building long-term partnerships for mutual benefit.

Staff Description

Excellence

I work to the highest possible standards to support EFSA in achieving its mission. I am efficient, agile and innovative in my work.

Independence

I carry out my work impartially, in accordance with EFSA's policy on independence. I strive to ensure that the data, methods and experts I work with are free of bias to the greatest extent possible.

Openness

I ensure my work is accessible and understandable, underpinned by the principle of transparency. I engage openly with parties interested in my work.

Accountability

I serve the public interest, providing value to society while ensuring that expected results are achieved and resources used effectively, responsibly and sustainably.

Cooperation

I value collaboration highly, with colleagues and beyond EFSA, sharing knowledge and identifying opportunities for working together in areas of mutual interest.

The Environment is the section that provides a summary of the two Environmental Scan exercises performed in 2019 and 2020 and it presents the critical challenges and opportunities that EFSA will face in its future and explore how they can be addressed

Five cluster topics:

1) The big picture



2) Evolving dialogue with society



3) Food safety – integral to sustainable food systems



4) Making the most of the food safety knowledge ecosystem



5) Harnessing new trends in data, technology and science



SO 1

Deliver trustworthy scientific advice and communication of risks from farm to fork

Expected Outcome 1.1

Increased relevance and improved reputation of EFSA's scientific advice

EOR 1.1.1

Assessments for regulated products are delivered with quality and efficiency

EOR 1.1.2

Generic scientific advice is delivered with quality and efficiency

Expected Outcome 1.2

Increased relevance and improved reputation of EFSA's risk communication

EOR 1.2.1

An audience-first approach ensures quality throughout risk communication

EOR 1.2.2

Coordinated risk communication is delivered with the European Commission, Member States and ENVI agencies

SO 2

Ensure preparedness for future risk analysis needs

Expected Outcome 2.1

Increased risk analysis capabilities (knowledge, expertise, methodologies and data) to maintain relevance for the future

EO 2.1.1

Harmonised risk assessment culture, with the necessary knowledge and expertise, is ensured at EU level

EO 2.1.2

The quality and scale of crisis preparedness and the identification of emerging risks is improved

EO 2.1.3

The quality of scientific guidance and methodologies is improved to address future challenges

EO 2.1.4

Preparedness for future regulatory and policy needs addressing the EU Farm to Fork, Biodiversity and Chemical strategies is ensured

EO 2.1.5

Wider access to and broader exploitation of data and analytics is achieved

SO 3

Empower people and ensure organisational agility

Expected Outcome 3.1

Improved reputation of EFSA as an accountable institution and an attractive employer

EOR 3.1.1

Staff engagement is inspired by EFSA's value system

EOR 3.1.2

User satisfaction and efficiency of enabling services is enhanced

EOR 3.1.3

Operational performance is ensured

EOR 3.1.4

Alignment with EU strategies and policies is ensured



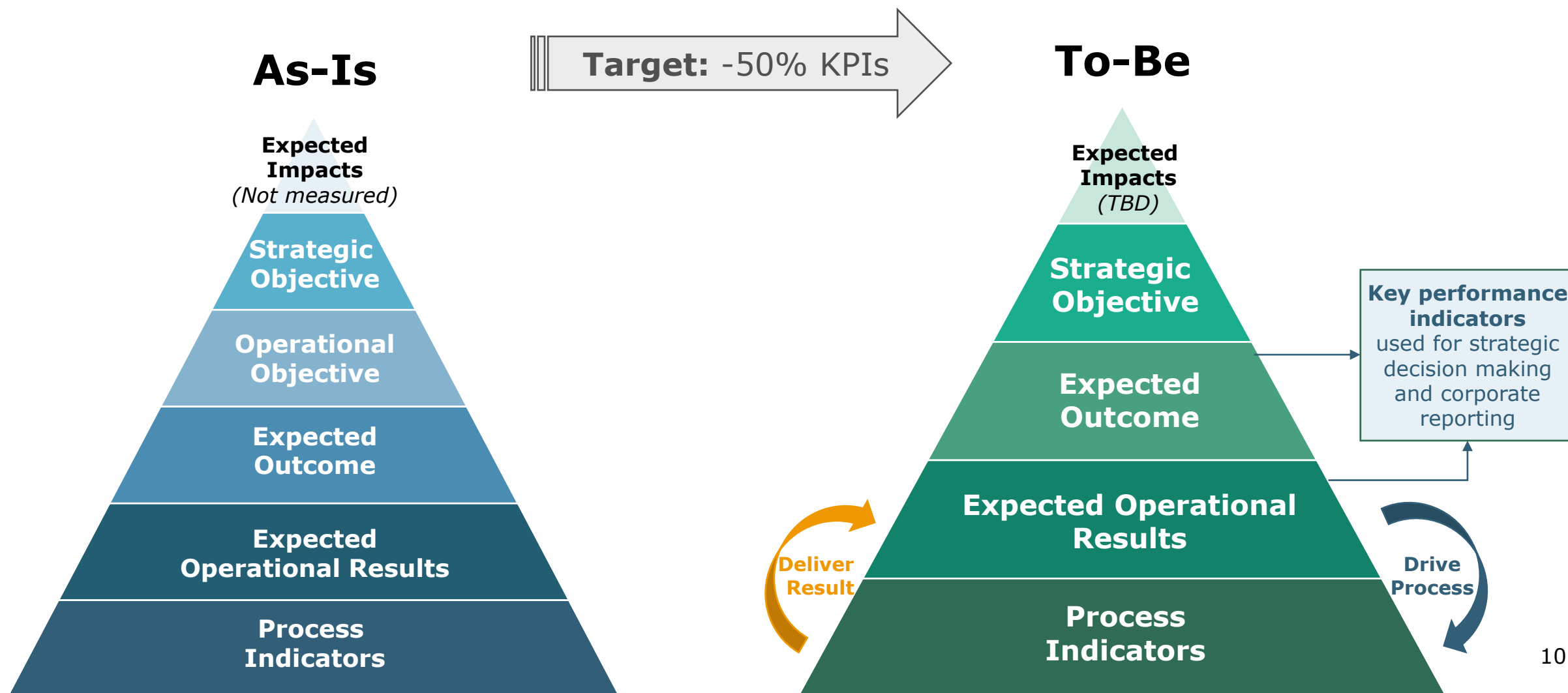
Open Discussion



15 Minutes

Performance Framework Overview (1/2)

The simplified **2027 Strategy hierarchy**, is the basis for the **2.0 Performance Framework** and the **relative indicators**:



Expected Outcome

Definition:

The Expected Outcomes are the direct value we aim at providing to our target audiences, i.e. customers, stakeholders, citizens (as applicable).

EO Indicators:

The effects of EFSA’s activities to these Outcomes can be indirectly attributable; they can be perceived and measured, mainly via the target audiences’ (subjective) feedback and few objective measurements.

Dimensions

Reputation:

The overall satisfaction of different actors with regards to EFSA’s products and services.

Relevance:

The amount of usefulness from different actors of EFSA’s products and services.

Expected Operational Results

Definition:

The Expected Operational Results are the value we aim at producing on our services and products, and therefore indirectly to our target audiences that use them, external but also internal.

EOR Indicators:

The effects of EFSA’s activities can be directly attributable on the Expected Operational Results. The EORs can be measured objectively on our products/services and processes, as well as subjectively via internal actors feedback.

Dimensions

Quality:

Meeting customers’ and stakeholders’ expectations

Efficiency:

Relationship between inputs and outputs



- **October:** MB presentation of Performance framework with the final list of KPIs;
- **December:** MB presentation of new Programming document 2022-2026, including KPIs and targets.