

Management Board  
26 March 2026

# CONSOLIDATED ANNUAL ACTIVITY REPORT 2025

**Nik Kriz**

Executive Director

# 2026 EFSA HIGH LEVEL PRIORITIES

**S01** - Deliver trustworthy scientific advice and communication of risks from farm to fork

**S02** – Ensure preparedness for future risk analysis needs

**S03** – Empower people and ensure organisational agility

2025

**SPEED** of risk assessment

risk assessment **PREPAREDNESS**

**DIGITAL** enablement & cooperation

2026

**SPEED**

**INNOVATION**

**JOINING FORCES**



# 2025 IN BRIEF

## KEY FIGURES

Input*	Performance**	Satisfaction***
<b>€ 164.0M</b> (of which 590 FTEs)	<b>101%</b>	<b>68%</b>

S0	What went well	Attention points
S01	Applications production	Pesticides production
S02	G&P investments to support operations	External stakeholders' satisfaction
S03	Budgetary management	Digital tools not meeting staff expectations

\* Budgetary figures displayed include direct costs budgeted under each Strategic Objective, plus indirect costs assigned pro-rata (based on FTEs planned in each Strategic Objective). Please note that the total posts displayed in EFSA's Single Programming Document 2025-2027 was 592, as it included 2 positions referring to the NGT proposal, which is expected to kick off in 2026 only

\*\* Performance figures displayed show the weighted index of the outputs achieved against their targets. To note that EFSA reduced its performance framework by around 50% last year, as part of its mid-term Strategy review, hence Year-on-Year comparison might be affected

\*\*\* To note that EFSA simplified the Annual Strategy Survey by removing a few areas of analysis, hence Year-on-Year comparison might be affected



# FOCUS: RISK ASSESSMENT PERFORMANCE

## Questions closed

<b>610</b>	Target	613
	2024	550

Applications better than target

Low share of active\* questions

## Stock of questions

<b>1364</b>	Target**	1423
	2024	-4.1%

-10% YoY in Applications

Long-term target remains distant

## Throughput time\*\*\*

<b>767</b> Calendar days	Target	N/A
	2024	815 cds

Improvements already visible

Bottlenecks in Peer Review process

## Timeliness\*\*\*\*

<b>89%</b>	Target	94%
	2024	89%

Applications better than target

Generic RA (90%), Pesticides (69%)

## Customer satisfaction

<b>70%</b>	Target	80%
	2024	65%

Methodological rigour, impartiality

Timely provision of RA

\* «Active» = questions that have passed the administrative checks (INTAKE phase) and that are not on hold due to a clockstop event

\*\* Cumulative target for Regulated Product and Generic RA was +0% YoY, therefore the actual registered in December 2024 is displayed

\*\*\* Preliminary results subject to change. Official measurement of Throughput time will start in 2026. Figures are referring to a selection of areas in Regulated Products only

\*\*\*\* Cumulative target not present. Figure shown is estimated using the weighted average of Regulated Products (target: 90%) and Generic RA (target: 100%)



# ACTIONS ADDRESSING RISK ASSESSMENT CONSTRAINTS

Reduce “stop the clock” instances

- Investment in **applicants support**
- Updated/new **guidance documents**

Procedural **simplification** and **automation**

- Use of **AI** and **LLMs** to speed up repetitive tasks
- **Automate** procedures
- Roll out **organisational adjustments**

Increase internal **human resource** availability

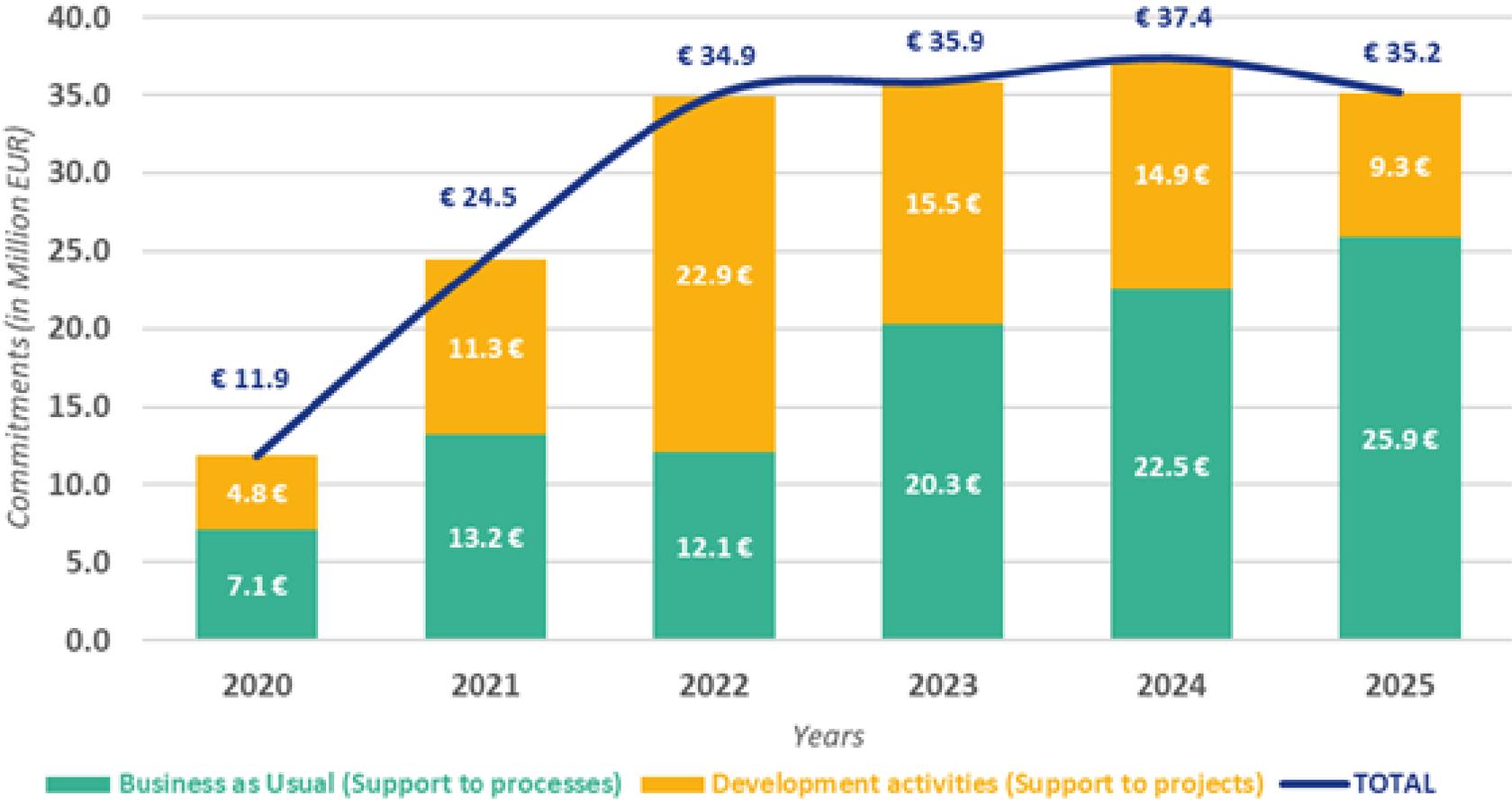
- Redeploy efficiency gains in **key areas** and **hotspots**
- **Secure additional resources** negotiated with EC

**Outsourcing of scientific work** to art.36 organisations

- Continue using **G&P investments** to support business as usual scientific activities



# FOCUS: GRANTS AND PROCUREMENTS EVOLUTION 2020-2025

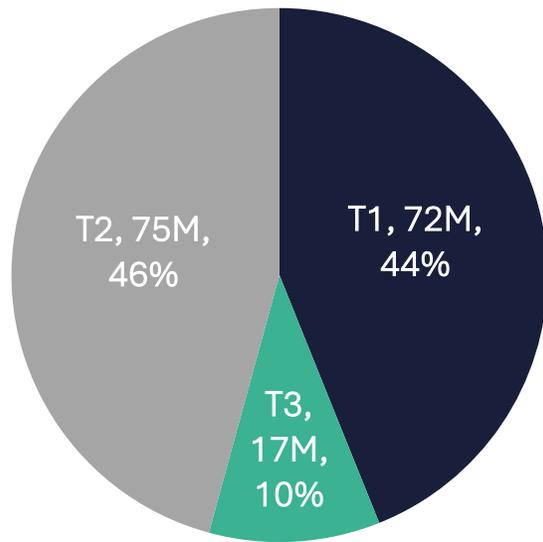


# 2025 RESOURCES MANAGEMENT – BUDGET AND TRANSFERS 2025

## BUDGET EXECUTION – C1 CREDITS

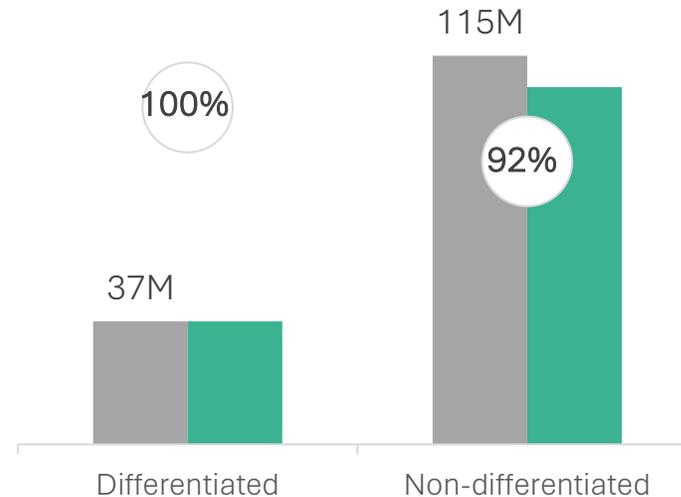
Corporate targets met for commitment and payment execution

Commitment execution  
(100% of available appropriations)



■ Title 1 - Personnel ■ Title 2 - Infrastructure ■ Title 3 - Operations

Payment execution by credit type



■ Current budget ■ Amount Paid ○ Execution rate

## BUDGET TRANSFERS: 9

Reallocations from staff costs to science G&P and building

## AMENDMENTS

+ EUR 1.0 M of added revenues



# DETAIL OF SCIENTIFIC PERFORMANCE BY AREA REGULATED PRODUCTS

Unit	Area	Questions closed	Timeliness of adoption	Stock of questions
		Actual P4 2025	Actual P4 2025	Actual P4 2025
BIOHAW	Animal by-products	2	100%	0
	AMT-Decontamination dossiers	0	-	1
FEED	Feed Additives applications	121	86%	169
	Particular Nutritional Purposes	0	-	4
FIP	Flavourings applications	0	-	0
	Flavourings re-evaluation	1	100%	8
	Food Additives applications	9	100%	14
	Food Additives re-evaluation	9	100%	102
	Food Contact Material	12	100%	31
	Enzymes	93	100%	170
	Decontamination substances evaluation	0	-	0
NIF	Novel Foods	25	92%	165
	Genetically Modified Organisms	22	83%	30
	Health Claims	5	100%	4
	Foods for special medical purposes and allergens	0	-	0
	Infant nutrition applications	1	100%	0
PREV	Approval of new active substances	7	50%	59
	Approval of basic substances	2	50%	3
	Confirmatory information on active substances	6	100%	17
	Amendments of condition of approval of active substances	1	100%	6
	Renewal of the Approval of active substances	11	56%	165
	MRL applications	31	79%	95



# DETAIL OF SCIENTIFIC PERFORMANCE BY AREA

## GENERIC RISK ASSESSMENT

Unit	Area	Questions closed	Timeliness of adoption	Stock of questions
		Actual P4 2025	Actual P4 2025	Actual P4 2025
BIOHAW	Animal Health	30	100%	34
	Animal Welfare	8	100%	5
	Biological Hazards	9	100%	9
	Multinational Foodborne outbreaks	3	100%	0
	Annual Report on AMR	1	100%	1
	Annual Report on Zoonoses	1	100%	1
FEEDCO	Contaminants Generic Advice	4	100%	18
	Feed additives Generic Advice	3	100%	7
FIP	Food improvements agents	1	100%	1
	Food contact Materials Generic Advice	4	100%	4
IDATA	Annual Report on Veterinary Drugs Residues	1	100%	1
	Annual Report on pesticides residues	1	100%	2
MESE	MESE General Scientific and Technical Assistance	3	100%	3
NIF	Nutrition Generic Advice	7	100%	7
	GMO Generic Advice	5	80%	5
PLANTS	Plant Health Risk Assessment	34	93%	28
	Plant Health Monitoring	107	100%	143
	Environment/ecotoxicology guidance documents	6	100%	1
PREV	Preparation of the annual CCPR meeting	2	50%	0
	Assessment of the risks related to MRLs	7	75%	8
	Assessment of existing MRLs	0	-	30
	Approval of active substances	12	90%	10
	PREV Guidance documents	3	67%	3



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