

Management Board

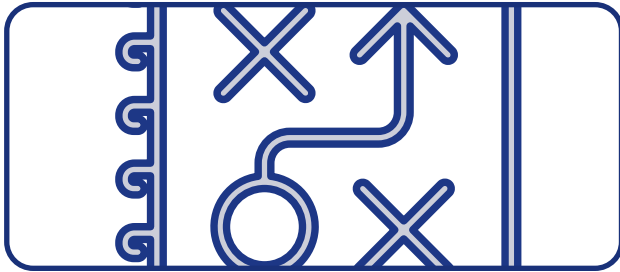
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EFSA ANTI-FRAUD STRATEGY MID-TERM REVIEW

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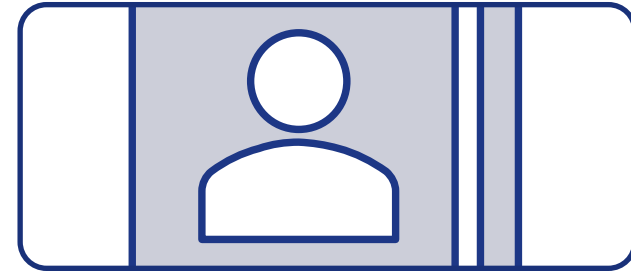
BACKGROUND



First EFSA Anti-Fraud Strategy adopted in 2015.



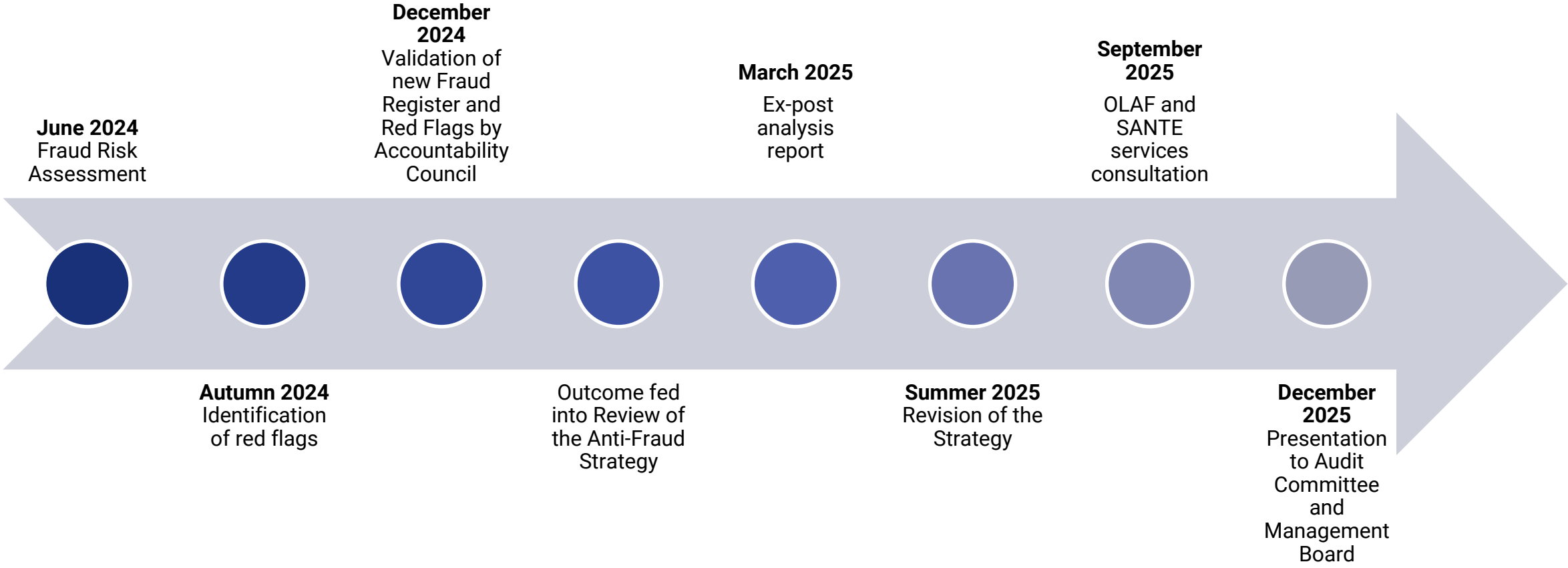
Second Anti-Fraud Strategy adopted in October 2021.



Action Plan of 2021 Anti-Fraud Strategy requires the mid-term review of the Strategy as of 2024.



PROCESS LEADING TO THE PROPOSED REVISED STRATEGY



MID-TERM REVIEW - KEY INFORMATION

As a result of an ex-post analysis performed in 2025, the **Anti-Fraud Strategy** (AFS) of 2021 has been confirmed as **valid** and **effective** in meeting EFSA's objectives.

Chances for improvement have been identified where targeted adaptations could **enhance alignment with OLAF's 2024 guidelines and sister agencies' Strategies**.

Consultation with **OLAF** and **SANTE** services in September 2025 prompted further refinements.



KEY INFORMATION - MAIN ADAPTATIONS



Updating of operating framework.



Broadening the scope to **address all fraud areas**. Making explicit reference to the principles of **cost-effectiveness and proportionality**.



Including a **section listing all resources and functions** devoted to the implementation of the Strategy.



Adding a section dedicated to the **review** of the Strategy and including a **reference to the information available on intranet**.



Incorporating the **Action plan and the main risks identified**.



KEY INFORMATION - ADDITIONAL CHANGES FOLLOWING CONSULTATION

Inclusion of interconnections between actions in action plan and list of main risks identified in Annex 2.

Quantification of **target indicators** in relation to each action, in Annex 2.

Examples of actions deployed to achieve Strategic Objectives n. 2 and n. 3.

Clarification that **EFSA people managers have primary responsibility** for detection of fraud.

Clarification that **function in charge** for implementation of Anti-Fraud Strategy.

Clarification that **reporting of fraud does not necessarily follow the hierarchical line.**



KEY IMPLEMENTING ACTIONS FOR 2026 IF REVISED STRATEGY IS ADOPTED

Publication and dissemination of the revised Anti-Fraud Strategy.

Awareness raising.

Review of Red Flags.

Deployment of EDES and SUMMA.

Development of sanctions recovery toolkit.

Reporting to Management Board as part of the Annual Activity Report.

