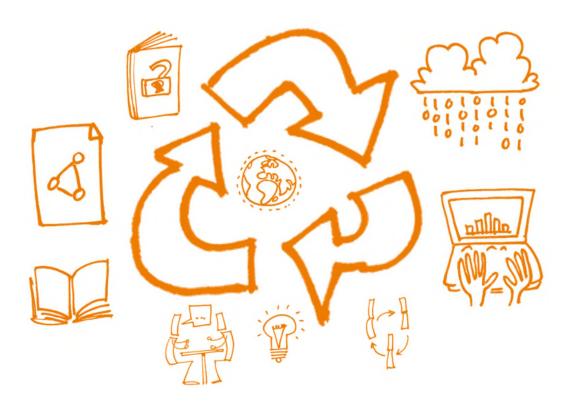
Emerging Risk Identification Lifecycle

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Working in the Food Industry – Challenging!



- The number of companies in this space are rapidly increasing
- The raw material quantities are not meeting demand
- New raw materials emerging
- More and more restriction are appearing
- Opinions and not science, are driving decision on
 - Purchases
 - Ingredient change
 - Regulations

In the Beginning









Progress

- Regulation to comply with standards
- More players but plenty of room for maneuverability
- No over-taking rules
- Go any speed

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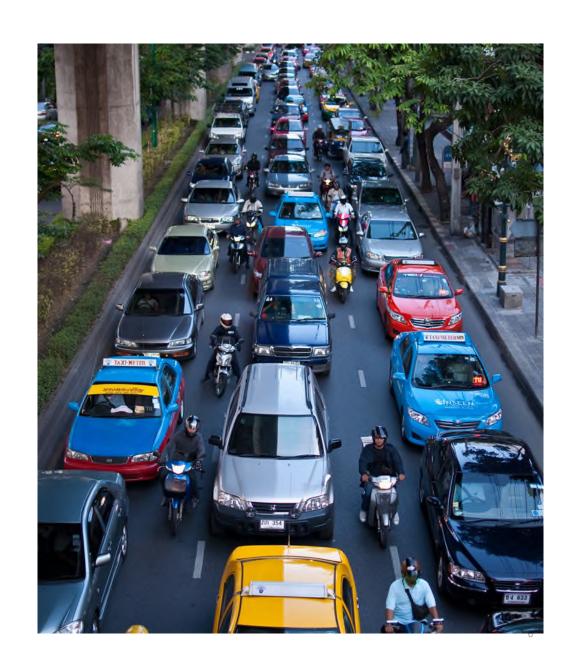
Restrictions

- More player
 - Food industry grew
- Speed limit
 - Apply GMP, HACCP, ISO, Risk Assessment
- Narrower roads
 - Regulation on GMO, chemicals, preservatives

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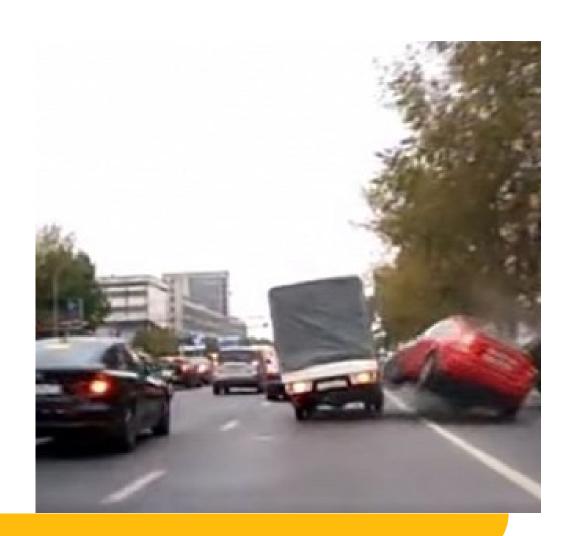
Today

- More player still
 - Food industry grew even more
- Speed limit
 - Apply GMP, HACCP, ISO, Risk Assessment, audits, sustainability
- Narrower roads
 - Regulation on GMO, chemicals, preservatives, acrylamide
- More challenges introduced through
 - NGOs
 - Social Media
 - Preferences



Difficult times lead to?

- Any way to get ahead!
 - Going off road
 - Climb over
 - Knock competition off
 - Buy the competition
 - Special privileges
- There is good news too!
 - Collaboration
 - Science based approach
 - Being ethically responsible



Possible Solution for Tomorrow!



- Need rules and regulation, but how?
- Through Collaboration
 - NGOs with full engagement of the public
 - Transparent and honest discussion of NGOs with food industry
 - NGOs and Food Industry working together to lobby for regulation
 - Regulators regulate based on science
 - All work with educators to educate the public
 - All work together to weed-out fraud
- After all, we all want the same thing:
- Safe, great tasting, affordable food sourced ethically in a sustainable way.