



2016 Annual Activity Report

Management Board Meeting
22 March 2017

FROM PLANNING TO RESULTS



The EFSA annual activity report 2016
is based on the Programming Document
adopted by the Management Board
in March 2016



AGENDA



The novelty in the activity report 2016



Activities achievements analysis



Declaration of assurance



Open discussion

TOWARD 2020

Strategic objective 1

- Prioritise public and stakeholder engagement in the process of scientific assessment

Strategic Objective 2

- Widen EFSA's evidence base and optimise access to its data

Strategic Objective 3

- Build the EU's scientific assessment capacity and knowledge community

Strategic Objective 4

- Prepare for future risk assessment challenges

Strategic Objective 5

- Create an environment and culture that reflects EFSA's values



KEY MULTI-ANNUAL ORGANIZATIONAL DEVELOPMENT PROJECTS

PROG	PROJECT	SO	PERFORMANCE	STATUS
	TERA	SO1	😊	ON TRACK
RAM	PROMETHEUS	SO4	😊	SCOPE EXTENDED
IMP	DWH	SO2	😢(time)	DELAYED 3M
	MOLECULAR TYPING	SO2	😢(time)	DELAYED 3M
	EFSA JOURNAL	SO1	😊	COMPLETED
	CORRESPONDENCE MGMT	SO5	😢(risks)	CHANGE MANAGEMENT RISKS
	IPChem	SO2	😢(time)	DELAYED
	MATRIX	SO1/SO2	😢(time)	DELAYED 6M
	Open ScAIE	SO2	😊	ON TRACK
	IAM	SO2	😢(risks)	POSSIBLE DELAY
	INFORMATION GOVERNANCE	SO2/SO5	😢(time)	LAUNCHED
	DATA DOI	SO2	😊	LAUNCHED
EMP	TALENT MGMT	SO3/SO5	😢(risks)	RISK FOR RESOURCES AND COSTS
	INDEPENDENCE POLICY	SO3/SO5	😢(time)	SCOPE EXTENDED / DELAYED
	EXPERT TALENT POOL & ATTRACTION PACKAGE	SO3/SO5	😊	LAUNCHED
	STRATEGIC COMPETENCY ANALYSIS	SO3/SO5	😊	LAUNCHED
	TRAVEL MANAGEMENT MODEL	SO5	😊	LAUNCHED
	EFSA STRATEGY	SO5	😊	COMPLETED
	PROCESS MANAGEMENT	SO5	😊	COMPLETED
	PRIME	SO5	😊	COMPLETED
	STEP 2018	SO5	😊	COMPLETED
				6

ANNUAL TARGETS



EFFECTIVE DELIVERY OF WORK PROGRAMME

NUMBER OF OUTPUTS ADOPTED

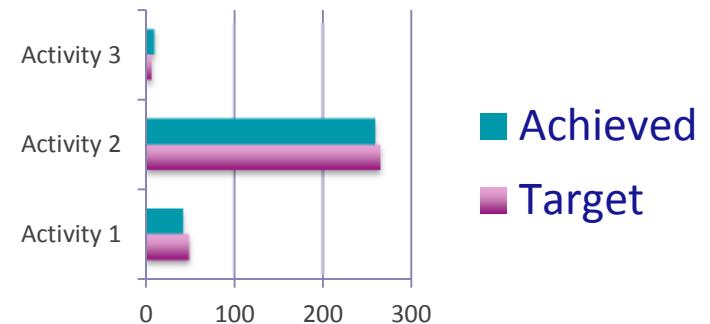
😊 A1: 42 (target 49) not fully achieved

-Extension of some deadlines to 2017 mainly in the ALPHA area (agreed postponement due to additional information from MS or due to complexity)

😊 A2: 259 (target 265) not fully achieved

-Clock stop on some FIP opinions due to additional clarification requests

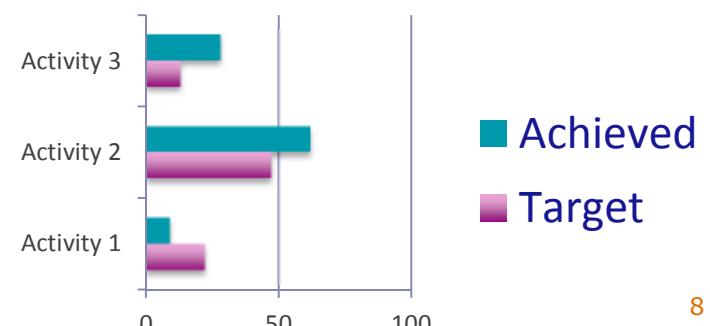
😊 A3: fully achieved



NUMBER OF TECHNICAL REPORTS FINALISED

😊 Overall achieved

-Some reports moved from Activity 1 to Activity 3 in the year



TIMELINESS OF SCIENTIFIC ADVICE & MRL

TIMELINESS

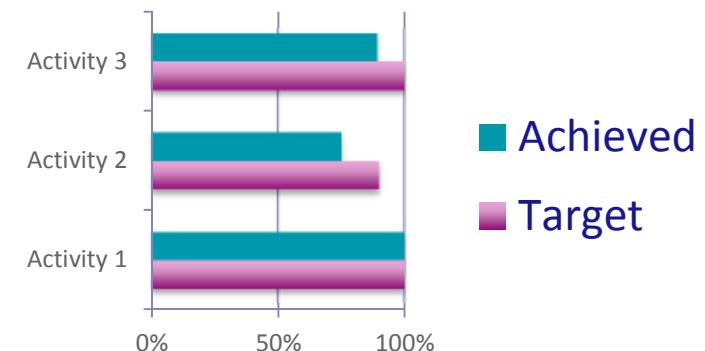
😊 **A1: timeliness on target**

😊 **A2: 75% adopted outputs (target 90%)**

-Mainly due to the complexity of the opinions and the workload

😊 **A3: 89% adopted outputs (target 100%)**

-The approval of one EFSA scientific report was delayed causing the 89% achievement



COMPLIANCE WITH POLICY OF INDEPENDENCE

😊 -100% compliance

MRL REASONED OPINIONS BACKLOG

REDUCTION

-Plan to eliminate the backlog recently revisited (now year 2021)

Planned to be reduced to	Reduced to
237	221

PERFORMANCE INDICATORS COMMUNICATIONS

IMPROVE EFSA'S VISIBILITY AND OUTREACH

- 😊 Traffic to EFSA's web content
- 😊 Total subscribers to online products

-EFSA changed the way web subscriptions are managed. EFSA Journal and Career now have dedicated platforms, moving part of their subscribers (4,000)
-The new supporting technology helped cleaning the list of subscribers

- 😊 Impact score of articles dedicated to EFSA

IMPROVE EFSA'S SOCIAL MEDIA REACH

- 😊 Increase followers from social media platforms (Twitter, Linked In, YouTube)
- 😊 Traffic to EFSA web content from social media

TIMELINESS

- 😊 Proportion of press releases/web news accompanying scientific outputs

-As of April 2016, with the introduction of the Wiley procedure, 20 working days of adoption are extended to 28. It was not possible for EFSA to respect the new target with the current procedure

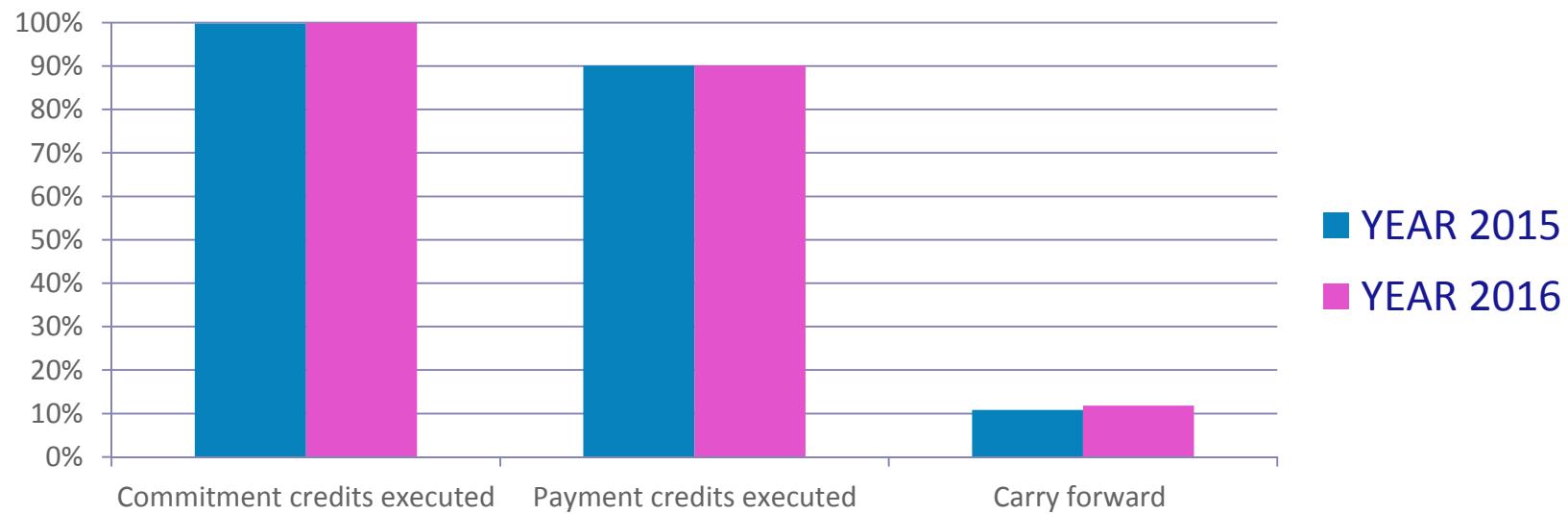


MANAGEMENT OF RESOURCES



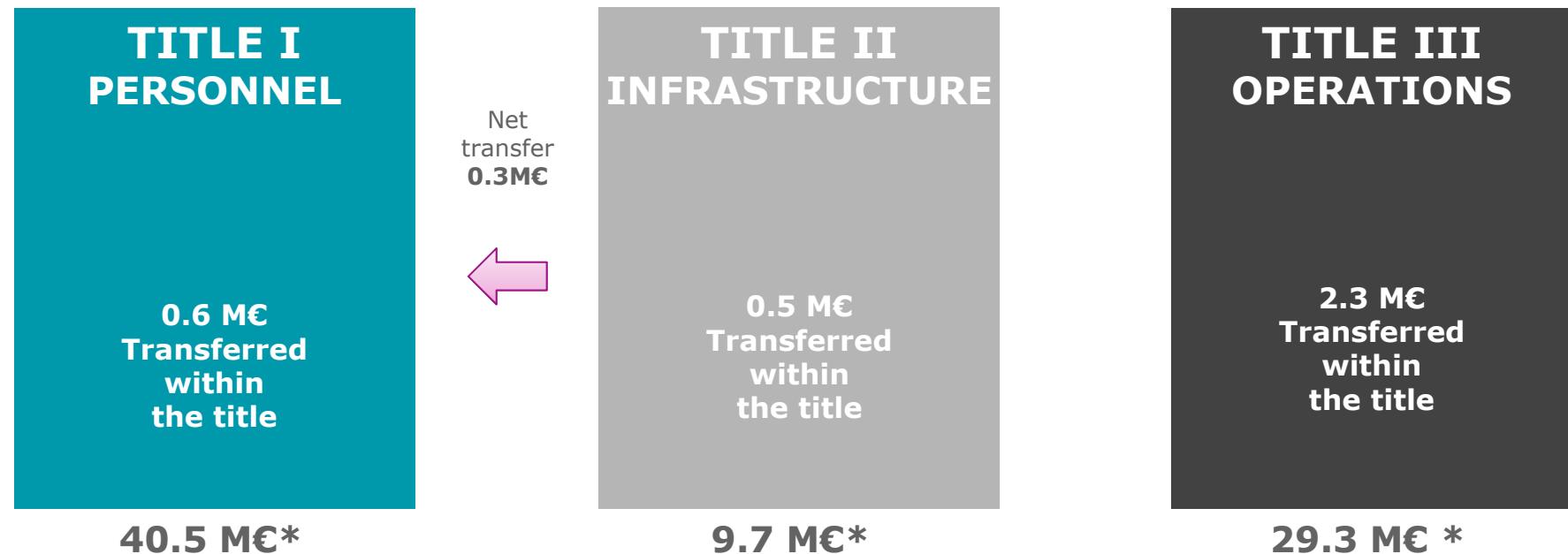
EFFECTIVE USE OF FINANCIAL RESOURCES

- 100% commitments execution
- 89.66% payments execution
- € 0.7M increase in carry forward mainly due to operational IT costs, risk communication and operational development costs



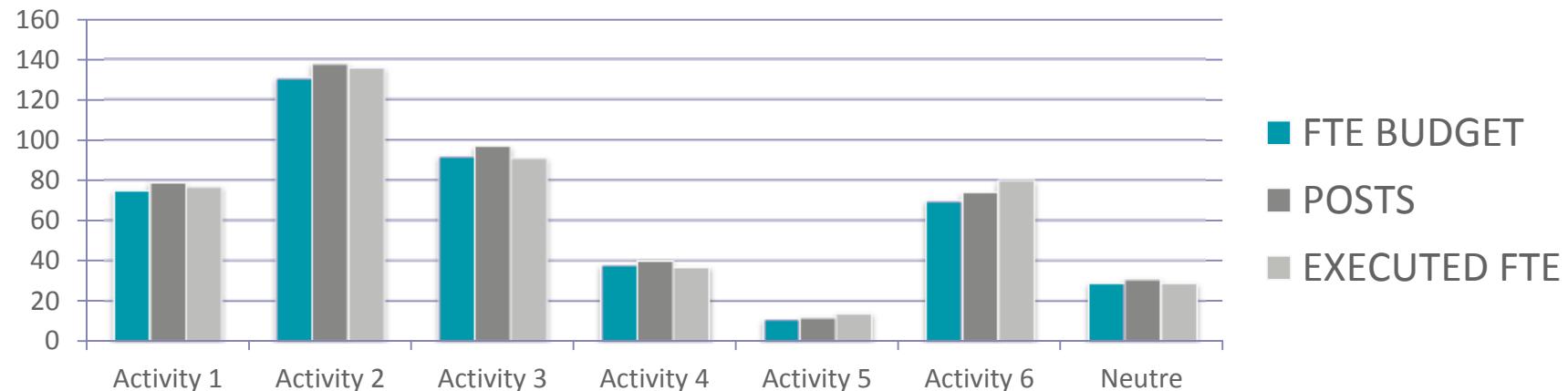
EXECUTION OF TRANSFERS

Increased staff cost required savings and reprioritisation in infrastructure



*final amount after transfers

HUMAN RESOURCES MANAGEMENT



Higher actual available FTEs compared to plan
- better occupancy rate
- higher amount of working hours per headcount



IT PERFORMANCE



2016 slightly below original plan target but still on track

The indexes still below target are the 'business-project performance-on-time' and the 'customer satisfaction' index related to software enforcing corporate policy. Both are improving, but still pull overall performance below target.

ASSURANCE



REASONABLE ASSURANCE

that the information contained in the annual report 2016
were used for the intended purpose and in accordance with
the principle of sound financial management.



Control procedures in place guarantee legality and regularity
of the underlying transactions.



ASSURANCE

COMPLIANCE

100% compliance with policy on independence

QUALITY

ISO 9001:2015 certification

ISO 14001:2004 certification attesting EFSA's eco management effectiveness

INTERNAL CONTROL STANDARDS

ICS: 3 recommendations implemented and 1 in progress
Exception requests: 150 deviations, or 2% out of 7,000 transactions processed for a financial value of 261,000€ (0.3% of budget)

RISK MANAGEMENT

Significant risks:

1. Being inefficient
2. Reputation risk
3. Being inept

ASSURANCE

INTERNAL
AUDIT
SERVICE



2016 audit: “IT governance and IT project management in EFSA” outcome: 6 very important recommendations issued

COURT OF
AUDITORS

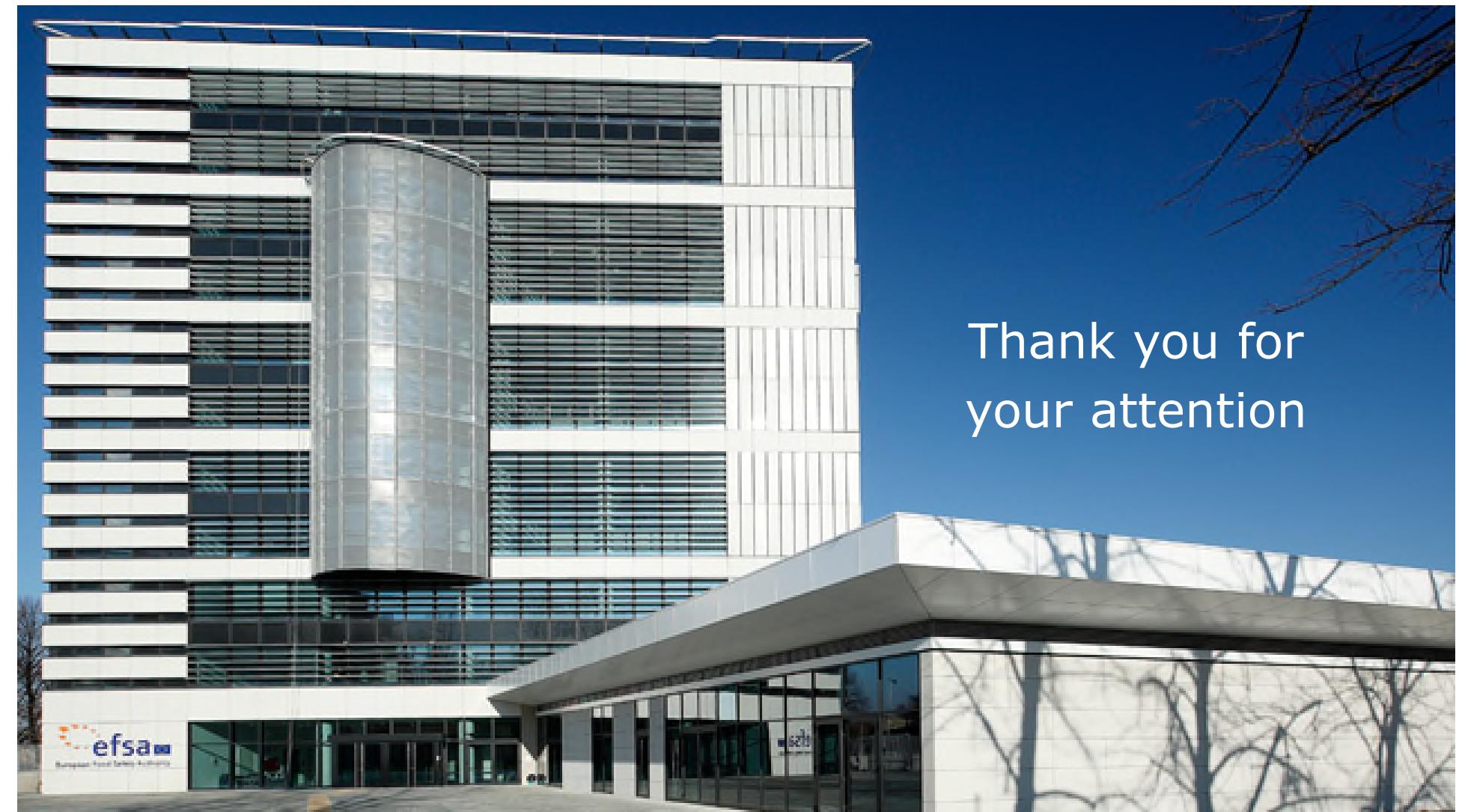


Unqualified opinion

DISCHARGE



The European Parliament adopted the decision granting the ED discharge and approved the closure of the accounts for the year on 28/04/2016



Thank you for
your attention