



EFSA STRATEGY 2020

**Management Board Meeting
3 December 2015**



AGENDA

- **Introduction**
- **EFSA strategy document: summary of the public consultation**
- **Strategy implementation plan: progress made**
- **Next steps**





INTRODUCTION

Objectives of the meeting

- Inform you of the outcome of the public consultation of the EFSA strategy;
→ agree on the actions towards addressing them;
- Present you the approach in the definition of the Strategy implementation plan, the draft list of strategic implementation activities with first indications on resource implications;
→ ask for your feedback on the above;
- Validate the next steps



AGENDA

- **Introduction**
- **Outcome of the public consultation**
- **Definition of strategy implementation priorities**
- **Next steps**





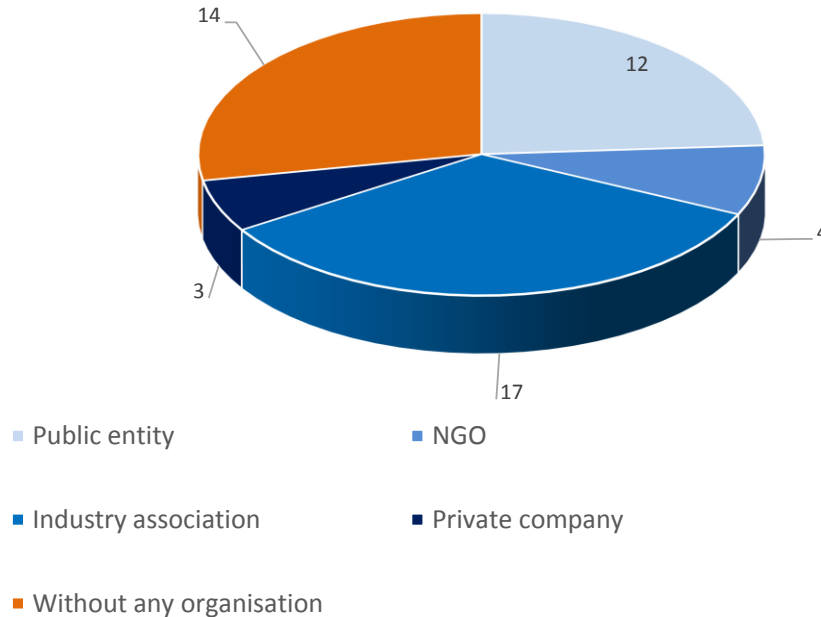
OUTCOME OF THE PUBLIC CONSULTATION

Consultation was composed of the following activities:

- Public consultation (8/10-20/11 2015):
 - Website
 - Invitations to EC, sister agencies, Member States, international and third country organisations to respond via the website
- Advisory Forum Consultation (13/10)
- Milan Expo input (14-16/10)
- Stakeholder Platform Consultation (24-25/11) → postponed

OUTCOME OF THE PUBLIC CONSULTATION

Consultation response



- 36 organisations responded & 14 individuals
- From 11 countries: Belgium, Germany, France, United Kingdom, Ireland, Italy, Netherlands, Norway, New Zealand, Sweden, USA)
- 5 different types of respondents



OUTCOME OF THE PUBLIC CONSULTATION

Table of organisations submitting comments

Public Entity

BfR -Federal Institute for Risk Assessment (Germany)

Food Safety Authority of Ireland

Food Standards Agency (Great Britain)

IPA Europe - Instrument for Pre-Accession Assistance (Belgium)

Istituto Superiore di Sanità - ISS / National Institute of Health (Italy)

University Hospital Luigi Sacco (Italy)

Ministry for Primary Industries (New Zealand)

Ministry of Health (Italy)

National Food Agency (Sweden)

NVWA - Office for Risk Assessment and Research / Ministry of Economic Affairs (Netherlands)

The Norwegian Scientific Committee for Food Safety

RIVM - Rijksinstituut voor Volksgezondheid en Milieu / The Netherlands National Institute for Public Health and the Environment (Netherlands)

NGO

Adiconsum - Associazione Difesa Consumatori e Ambiente promossa dalla CISL (Italy)

BEUC - The European Consumer Organisation (Belgium)

Eurogroup for Animals (Belgium)

SAFE Food Advocacy Europe (Belgium)

Table of organisations submitting comments

Industry association

Association of Manufacturers and Formulators of Enzyme Products - AMFEP (Belgium)

Association of the European Self-Medication Industry - AESGP (Belgium)

Calorie Control Council (USA)

Coldiretti - Confederazione Nazionale Coltivatori Diretti (Italy)

ECPA - European Crop Protection Association (Belgium)

EuroCommerce (Belgium)

EuropaBio (Belgium)

Federation of European Specialty Food Ingredients Industries (ELC) (Belgium)

FEDIOL - Federation representing the European Vegetable Oil and Protein meal Industry in Europe (Belgium)

FEFAC - The European Feed Manufacturers' Federation (Belgium)

FEFANA - EU Association of Specialty Feed Ingredients and their Mixtures (Belgium)

FoodDrinkEurope (Belgium)

IFAH-Europe - The global animal health association (Belgium)

Kidbrook Community Enterprises (Great Britain)

PFP - Primary Food Processors (Belgium)

The European Federation of Cutlery , Flatware, Hollowware and Cookware Industries and Brands - FEC (Belgium)

European Farmers European Agri-Cooperatives (Copa - Cogeca) (Belgium)

Private company

DANONE (France)

EAS Strategies (Belgium)

TEFAL (France)

OUTCOME OF THE PUBLIC CONSULTATION

Table of contents of the EFSA Strategy 2020 Document	Number of comments per section
Introduction	15
I. EFSA and its environment	8
i. Vision: Trusted science for safe food	11
ii. Who we are	4
iii. Our mission	12
iv. Our values	15
v. How we work	4
vi. Who we work with	8
II. EFSA's core tasks	12
III. Challenges and opportunities – drivers for change	4
i. Demands for greater transparency and engagement	20
ii. Emergence of new risks and hazards, requiring complex food safety questions	11
iii. Evolving scientific knowledge, creating a need for innovative and collaborative approaches	19
iv. The impact of globalisation	11
v. Efficient operation of the agency's activities	10
vi. Availability of expertise for EFSA's multidisciplinary needs	7
IV. Strategic Objectives	15
i. Strategic Objective 1: Prioritise public engagement in the process of scientific assessment	37
ii. Strategic Objective 2: Widen EFSA's evidence base and optimise access to its data	23
iii. Strategic Objective 3: Build the EU's scientific assessment capacity and knowledge community	13
iv. Strategic Objective 4: Prepare for future risk assessment challenges	23
v. Strategic Objective 5: Create an environment and culture that reflects EFSA's values	18

OUTCOME OF THE PUBLIC CONSULTATION

Overall distribution of comments across
the Strategy document

Modifications
21%

Support
47%

Missing
elements
23%

Concerns
9%

...for clarity, wording,
presentation, further
explanation,
approach

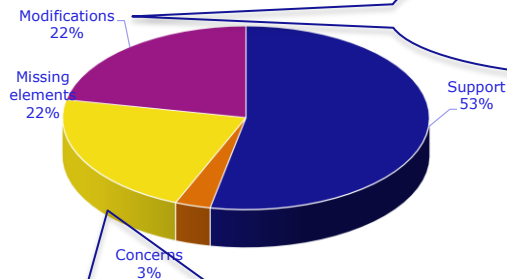
...in general and
for specific
elements

...to be mentioned,
added, strengthened,
additional ideas

...on specific elements,
approach,
implementation details

OUTCOME OF THE PUBLIC CONSULTATION

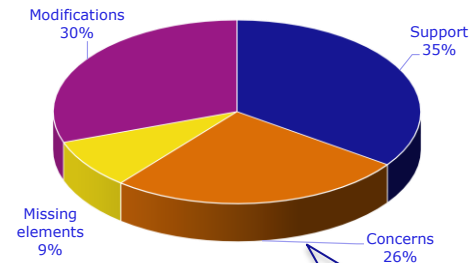
Distribution of comments SO 1



More clarity
about what it
entails

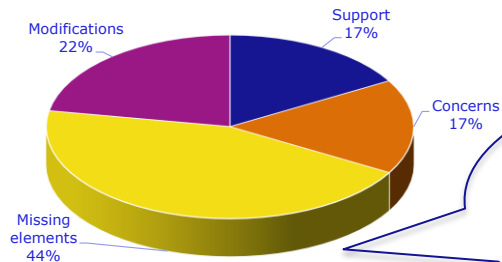
Involvement in scientific
process, interaction with
applicants

Distribution of comments SO 2



Data access and
confidentiality

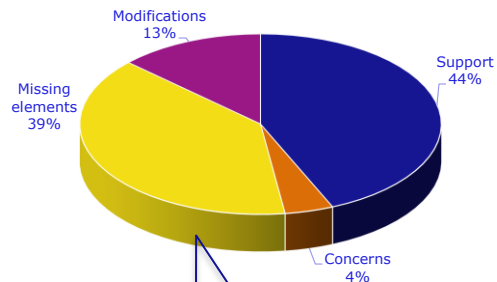
Distribution of comments SO 3



Further strengthen with
concrete solutions to ensure
sustainability of the body of
experts & cooperation for
consistency of risk
assessment outputs

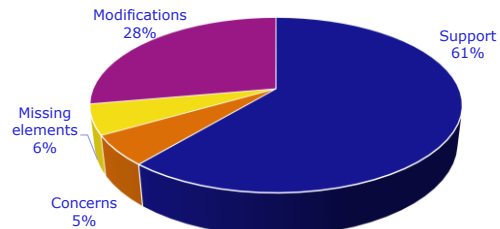
OUTCOME OF THE PUBLIC CONSULTATION

Distribution of comments SO 4



Various proposals on how this could be done + EFSA to integrate international standards as well

Distribution of comments SO 5



Generally agreement + a few small additions



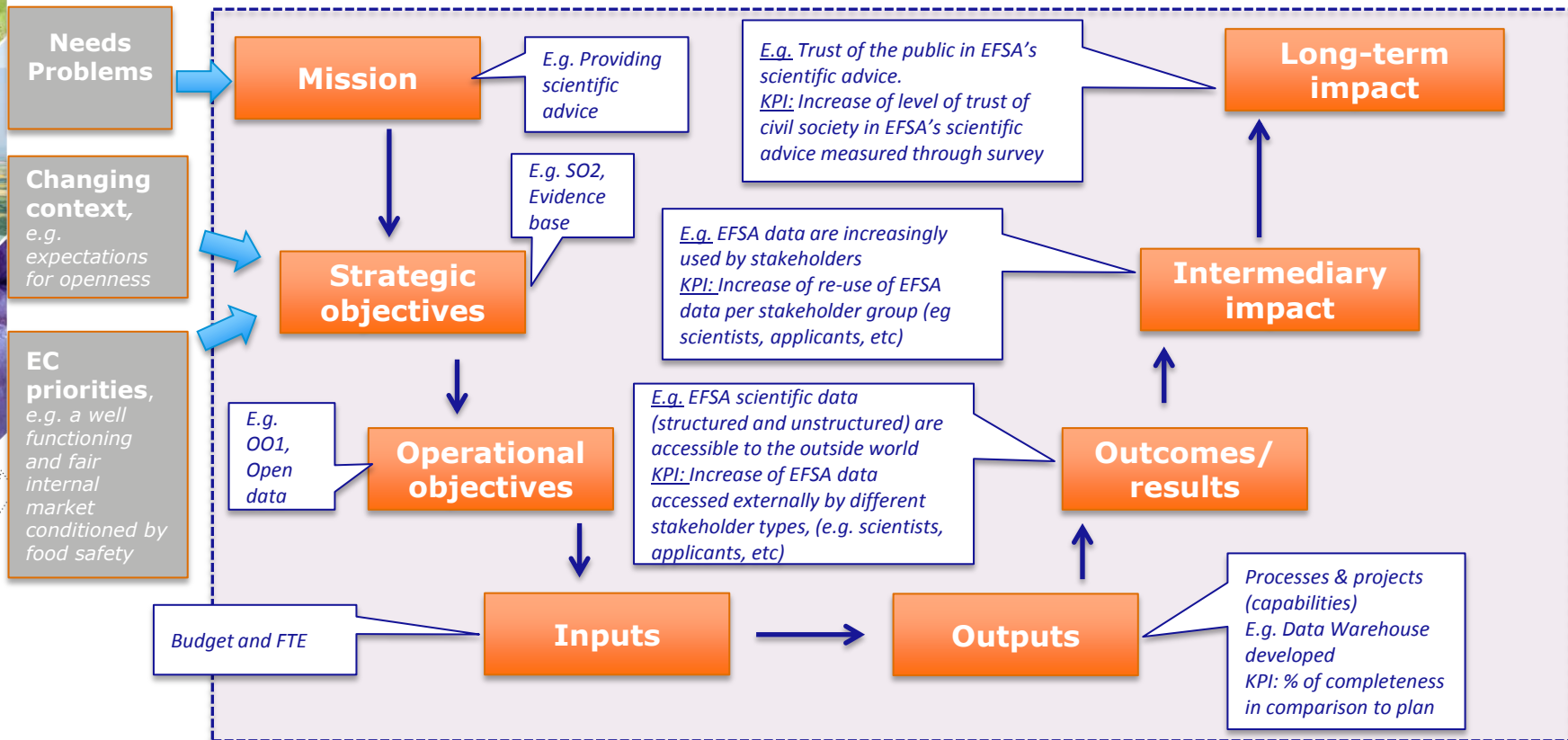
AGENDA

- **Introduction**
- **EFSA strategy document: summary of the public consultation**
- **Strategy implementation plan: progress made**
- **Next steps**



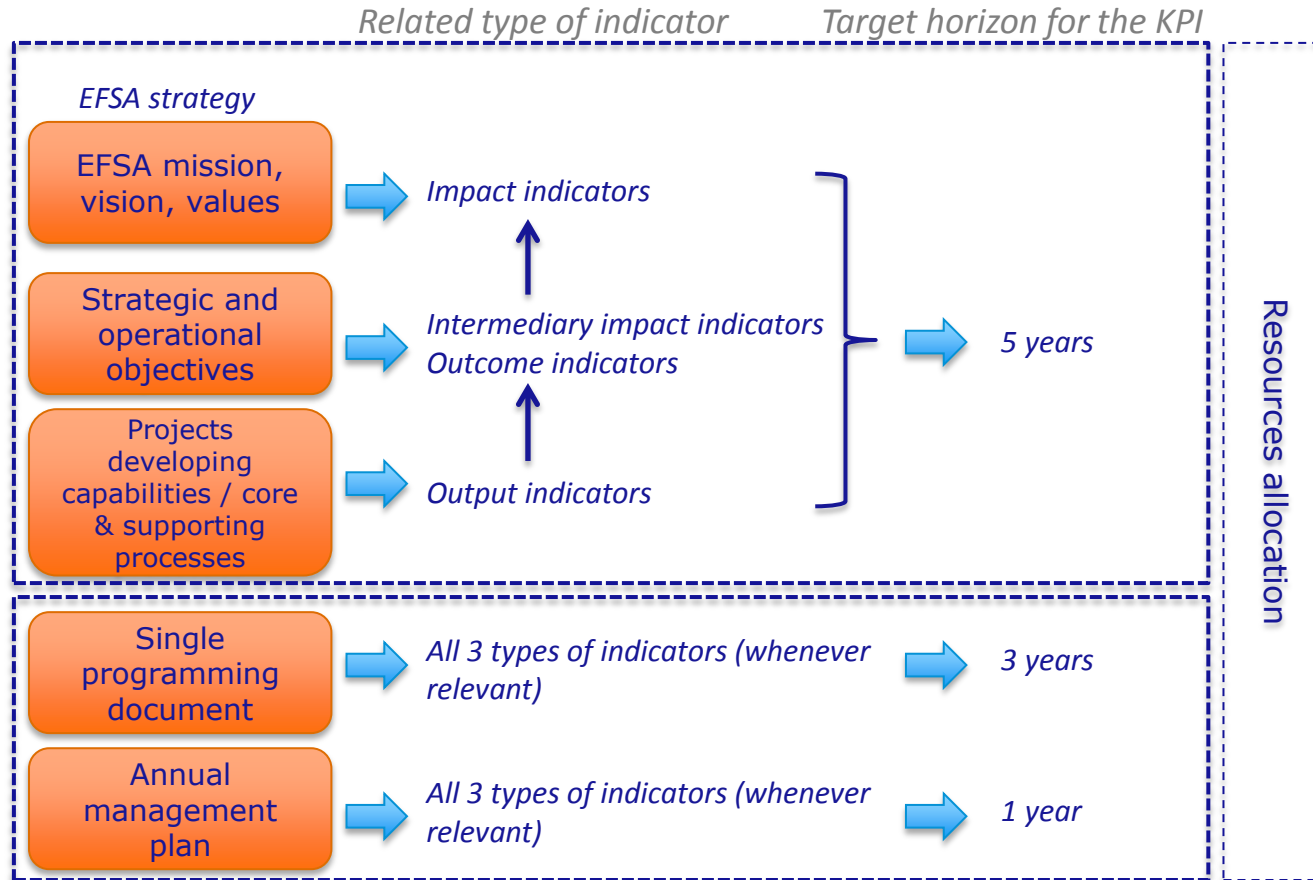


STRATEGY IMPLEMENTATION PLAN: PERFORMANCE ORIENTED APPROACH





STRATEGY IMPLEMENTATION PLAN - PERFORMANCE ORIENTED APPROACH



Note that:

- Indicators can be quantitative and qualitative
- If available, baseline values can be defined
- Frequency of measurement and reporting to be defined for each KPI

STRATEGY IMPLEMENTATION PLAN – EXAMPLE - S02

Outputs, KPIs and resource implications

SO 2: Widen EFSA's evidence base and maximise access to its data								
Operational objectives	Actions developing capabilities (→ outputs)	2016	2017	2018	2019	2020	FTEs	€ (K)
O.O. 2.1: Adopt an Open Data approach	Development of the Data warehouse	<div></div>					13	2400
	Development of a system to assign DOIs	<div></div>						
	Publication of EFSA's data collections meta-data in EU Open data portal	<div></div>						
	Development of Virtual Library as a repository and portal of EFSA non-structured data and information	<div></div>						
O.O. 2.2: Improve data interoperability to facilitate data exchange	Development of a framework for centralized information access management	<div></div>					5	2000
	Establishment of a data exchange networking group & interoperability with main data providers. Widening EFSA's evidence base in the areas covered	<div></div>						
O.O. 2.3: Migrate towards structured scientific data	Development of tool for electronic submission of application dossier structured data and establishment of a reporting and data mining capability	<div></div>					6	1800
	Identification of the data that need to be structured (among all available sources), inclusion in the EFSA DWH for their re-use in EFSA's work	<div></div>						

STRATEGY IMPLEMENTATION: RESOURCE IMPLICATIONS

Preliminary summary for resource implications:

- Direct investment for new capabilities
 - Resource needs seem to fit within the current investment level: on average 60 FTE/ year and € 10M/ year (transformation projects and self-tasks combined);
 - Potential limitations to be addressed through prioritisation
- Process implications
 - Target of 15% efficiency gains to cope with:
 - needed investment for strengthened and new capabilities
 - the requested reduction in posts according to the EU multiannual financial framework



AGENDA

- **Introduction**
- **EFSA strategy document: summary of the public consultation**
- **Strategy implementation plan: progress made**
- **Next steps**



NEXT STEPS

EFSA Strategy Project

2015

2016

