



EFSA Strategy 2020

**Management Board Meeting
1 October 2015**



AGENDA

- **Welcome**
- **Work performed so far**
- **Key components of the strategy**
- **Next steps**

WELCOME

Objectives of the meeting

- Update you on the actions performed on the development of the EFSA Strategy since the MB of June:
 - Agreed: Mission, Values, Drivers categories, Strategic & Operational objectives
 - Did: EFSA and its environment, Vision, refined Values & Strategic & Operational objectives, strengthened Challenges & Opportunities
- Present you the EFSA strategy Draft 2, incorporating your feedback
- Validate the EFSA strategy draft document, to be used for public consultation



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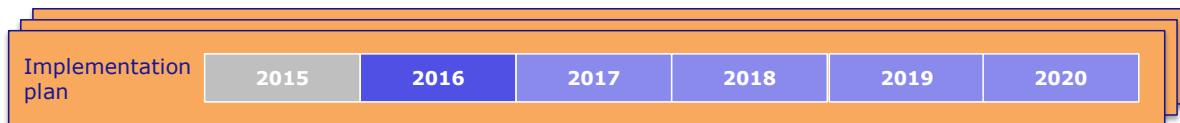


APPROACH TO STRATEGY IMPLEMENTATION



The EFSA **strategy 2020** document sets out the key priorities for the Agency for the next 5 years. It defines WHAT the agency will focus on, in addition to its core Activities as defined by the Regulation

A first indication of possible **actions** is provided in the strategy, to illustrate the type of actions that are considered to realize the operational objectives. These actions will be integrated in the Implementation plan in the next step.



The **AMP** will contain the actions of the roadmap(s) that are to be implemented in the particular year concerned, as well as the core activities of the Agency

Annual Management Plan (AMP)

Single Programming Document (SPD)

The **SPD** (3 years work programme) will contain a forecast of the actions as foreseen in the implementation plan for the upcoming 3 years, as well as for the core Activities of the Agency

The purpose of the **implementation plan** is to define what actions EFSA needs to take and when these should occur in the next 5 years. They deal with HOW the strategy is implemented. The implementation plan will be internal to EFSA and help monitor progress. Every project part of the implementation plan will be linked to the relevant programme and roadmap.



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STRATEGY - EFSA VISION & MISSION



Vision

Trusted science for safe food

Contributing to safe food and a trusted food chain for citizens through independent scientific advice

NEW



Mission

The Authority contributes to the safety of the EU food and feed chain by:

- providing EU risk managers with independent, up-to-date scientific advice on questions linked to the food chain;
- communicating to the public on its outputs and the information on which they are based;
- cooperating with Member States, institutional partners and other interested parties to provide consistent advice to increase trust in the EU food safety system.



STRATEGY - EFSA VALUES

Scientific Excellence

- EFSA provides accurate, up-to-date and timely scientific advice that helps risk managers to take decisions for the protection of consumer, animal, plant, and environmental health. EFSA's excellence is founded on the expertise of its network of scientists and staff and the quality of its science-based information and methodologies.

Independence

- EFSA produces objective, science-based advice that is grounded in the quality, integrity and transparency of its working processes. EFSA is continually adopting measures and processes that promote the most rigorous and transparent use of evidence and ensure the objectivity of our scientists, inspiring public trust in our work.

Openness

- Communicating openly and promptly on its scientific work helps foster trust in EFSA. Beyond transparency, we aim to engage civil society in our risk assessment work and connect with untapped scientific potential.

Innovation

NEW

- Being pro-active and forward-looking enables EFSA to anticipate new challenges. We believe that scientific assessment must keep pace with developments in society, science and industry. We continuously hone and improve our working methods to ensure that the EU food safety system stays at the forefront of scientific thinking and practice.

Cooperation

- Working together and exchanging knowledge between food safety experts ensures excellence and efficiency and maximises Europe's risk assessment capacity and potential. We believe that the whole of food safety expertise is greater than the sum of its individual parts.



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STRATEGY – CHALLENGES AND OPPORTUNITIES

- Demands for more transparency
- Diverse concerns and perceptions
- Un-tapped knowledge, experience and tools
- Target communication

Greater
transparency &
engagement

Strengthen transparency and engagement

- Demographic changes, global food security & food waste
- New agri-food innovations
- Technological enablers, e.g. ICTs

Emergence of
new risks &
hazards

Increase preparedness (data, methodologies, expertise)

- Emerging research brings new insights
- Rapid pace of technological innovations
- EFSA does not generate primary evidence

Evolving
scientific
knowledge

Form partnerships to identify, prioritise, & monitor scientific developments

- Greater availability of information & expertise
- Increased mobility & information transfer
- Increased trade & complexity of food chain
- Higher dependence on global actors

Globalisation

Foster a global risk assessment community promoting high levels of risk assessment standards

- EFSA's resources are becoming scarcer
- Demand for additional services & self-tasking
- Available EU & International capacity
- Technological advances offer automation

Efficient
operations

Closer collaboration and capacity building, foster innovative approaches, invest on people development

- Resource constraints of organisations & experts
- Requirements (independence, specific expertise)
- Technological solutions, e.g. for "virtual" working
- Global pool of available expertise

Availability of
multidisciplinary
expertise

Foster partnerships and an EU/international scientific assessment community



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STRATEGIC OBJECTIVE 1

Prioritise public engagement in the process of scientific assessment

- EFSA aims to enable citizens to contribute more widely to its decision-making processes and thereby to increase trust.
 - Ensure that mandates capture societal needs
 - Make documentation on information gathering and the evaluation process available
 - Foster an engaged scientific debate
 - Ensure clarity in the communication of findings





STRATEGIC OBJECTIVE 2

Widen EFSA's evidence base and maximise access to its data

- EFSA aims to enhance the quality of its outputs by giving direct access to data and promoting the development of collaborative platforms in Europe and internationally.
 - Adopt an Open Data approach
 - Improve data interoperability to facilitate data exchange
 - Migrate towards structured scientific data





STRATEGIC OBJECTIVE 3

Build the EU's scientific assessment capacity and knowledge community

- EFSA aims to set up cooperation initiatives that make the best use of expertise for scientific assessment through a partnership between EFSA staff, scientific experts and Member State organisations.
 - Set up and implement a common risk assessment and research agenda with Member States and EU agencies, in collaboration with international partners
 - Foster the growth of the EU and international risk assessment community
 - Review and further develop EFSA's scientific assessment model





STRATEGIC OBJECTIVE 4

Prepare for future risk assessment challenges

- Anticipating risk assessment priorities and related methodology and evidence needs will ensure EFSA is prepared for new challenges in a dynamic food safety system, whilst driving harmonisation of methodologies to improve food safety across Europe and promote trust.
 - Strengthen EFSA's preparedness to anticipate and respond effectively to food safety risks in cooperation with EU and international partners
 - Develop and implement harmonised methodologies for risk assessment across the EU and internationally
 - Become a hub in methodologies and tools for risk assessment



STRATEGIC OBJECTIVE 5

Create an environment and culture that reflects EFSA's values

- EFSA aims to foster a culture and environment of openness, innovation, cooperation, independence and scientific excellence among its experts, partners and staff.
 - People: build a culture that puts EFSA's values into practice
 - Organisation & processes: develop an environment focused on improving organisational performance and capabilities





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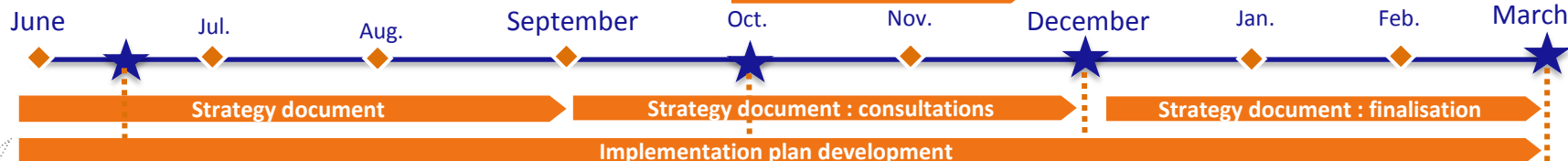
NEXT STEPS

EFSA Strategy Project

2015

2016

Public Consultation (6wks): i) website ii) pro-active invitations: EC, sister agencies, International & 3rd Country organisations
Stakeholder Platform Consultation (24-25 Nov)
Advisory Forum Consultation (13 Oct)
Milan Expo input (14-16 Oct)



MB Workshop 17 Jun :

- Feedback on Draft EFSA Strategy Outline Document
- Consultation and validation of Strategic & Operational objectives

MB Meeting 30 Sep -1 Oct:

- Agreement of Draft EFSA Strategy Document

MB Meeting 2-3 Dec:

- Presentation of public & targeted consultation summary feedback
- Presentation of elements from draft strategy implementation plan

MB Meeting-mid Mar:

- Adoption of EFSA Strategy Document
- Possible re-adjustment of SPD 2016-2018